# July 17, 2026

# Interim report

## Second quarter 2026

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Alleima

# Safety first

## At Alleima our objective is zero harm to our people, the environment we work in, our customers and our suppliers.

Protective equipment

Emergency number

Psychological safety

First aid kit

Emergency exit

Alarm

Assembly point

Health & well-being

Speak Up

# Fatal accident in Sandviken

On May 5, a serious traffic accident occurred in the industrial area in Sandviken, Sweden, where one of our colleagues tragically died.

# Highlights Q2 2026

## Strong order intake
— Solid development in key segments
— Major umbilical tubing order
— Ripple effects from the Middle East

## Solid earnings
— Strong contribution from Kanthal
— Continued weak Europe - dampens the result
— FX tailwind

## Staying with our strategy
— Inauguration of Tube Mill 2026
— Dividend paid
— Targeted measures started to yield

**R12 order intake**
(SEK M)
18,578

**R12 organic order intake growth**
3%

**Revenues**
(SEK M)
4,896

**Organic revenue growth**
2%

**Adj. EBIT**
(SEK M)
519

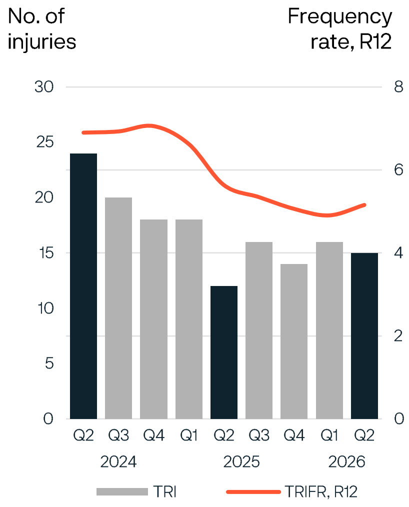
**Adj. EBIT margin**
10.6%

# Industry-leading sustainability

Increasing share of revenues from the sustainable product portfolio – driven by the Medical and Industrial Heating segments

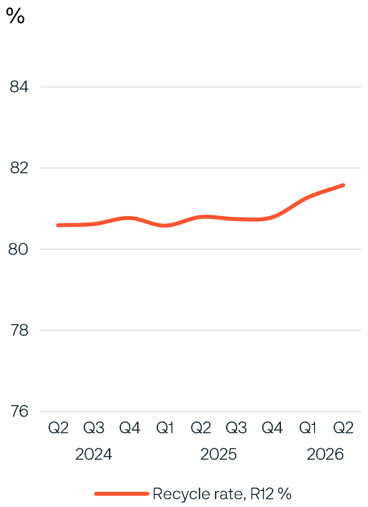
## Health and safety

R12 total recordable injury frequency rate, TRIFR, was 5.2 (5.6). The quarterly outcome was 4.9 (3.9).



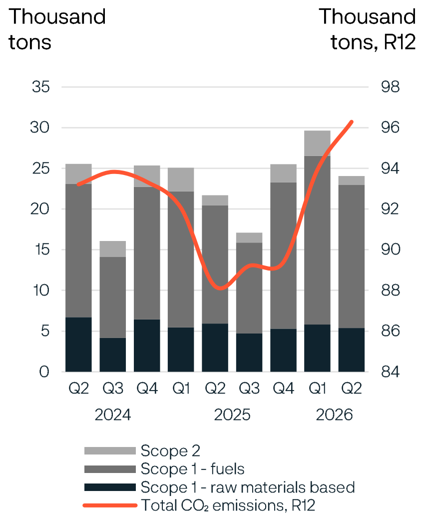

## Recycled steel

R12 share of recycled steel in the steel manufacturing amounted to 81.6% (80.8). The quarterly figure amounted to 82.7% (81.6).




## $CO_2$ emissions

R12 $CO_2$ emissions amounted to 96 kton (88), an increase of 9%. Emissions for the quarter amounted to 24 kton (22), an increase of 11%.




## Sustainable product portfolio

The sustainable product portfolio's R12 share of revenues amounted to 25.9% (24.3).

# Market development

— Continued mixed market
— Geopolitical uncertainty and continued volatility
— Continued momentum in key segments

## Perceived year on year underlying market demand trend

| | OIL AND GAS | INDUSTRIAL | CHEMICAL AND PETROCHEMICAL | INDUSTRIAL HEATING | CONSUMER |
|---|---|---|---|---|---|
| | ↘ → | ↘ ↘ | ↘ ↘ | ↗ ↗ | → → |
| % of revenues 2025 | 24% | 17% | 16% | 10% | 8% |

| | MEDICAL | TRANSPORTATION | MINING AND CONSTRUCTION | NUCLEAR | HYDROGEN AND RENEWABLE ENERGY |
|---|---|---|---|---|---|
| | ↗ ↗ | → ↗ | → → | → → | ↘ ↘ |
| % of revenues 2025 | 7% | 6% | 6% | 5% | 1% |

The large arrow shows year on year underlying demand trend, the small shows the estimation previous quarter.

# Impacts from the Middle East crisis

- Market uncertainty continues as the crisis continues
- Alleima's OCTG business, part of the Oil & Gas segment, has both direct and indirect exposure to the Middle East and is negatively affected by developments in the region
- Minor affects also on the Chemical and Petrochemical business
- Impact on Alleima's other businesses remains limited

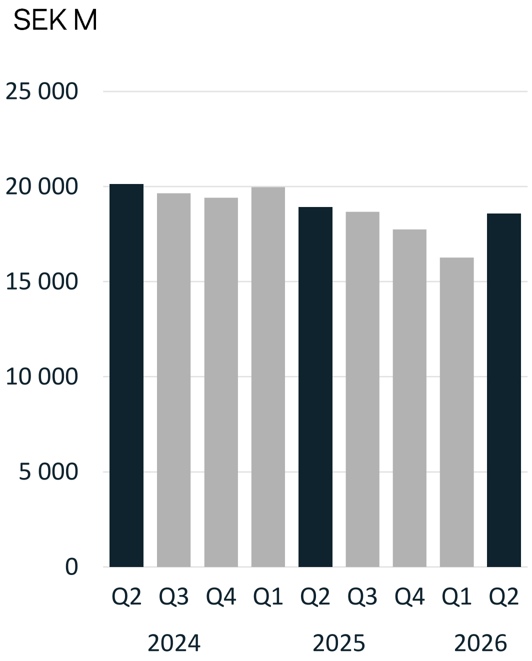
OCTG (Oil Country Tubular Goods) refers to production pipes used to transport oil or gas from boreholes

# Order intake and revenues

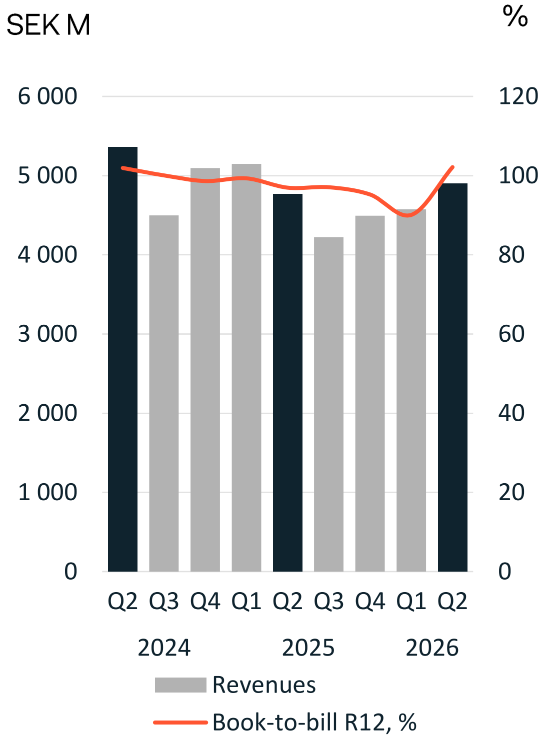
**Order intake R12**
(SEK M)
18,578

**Revenues**
(SEK M)
4,896

## Order intake R12




## Revenues and book-to-bill




- Organic order intake growth of 3% for rolling 12 months
- Organic revenue growth of 2%
- R12 book-to-bill 102%

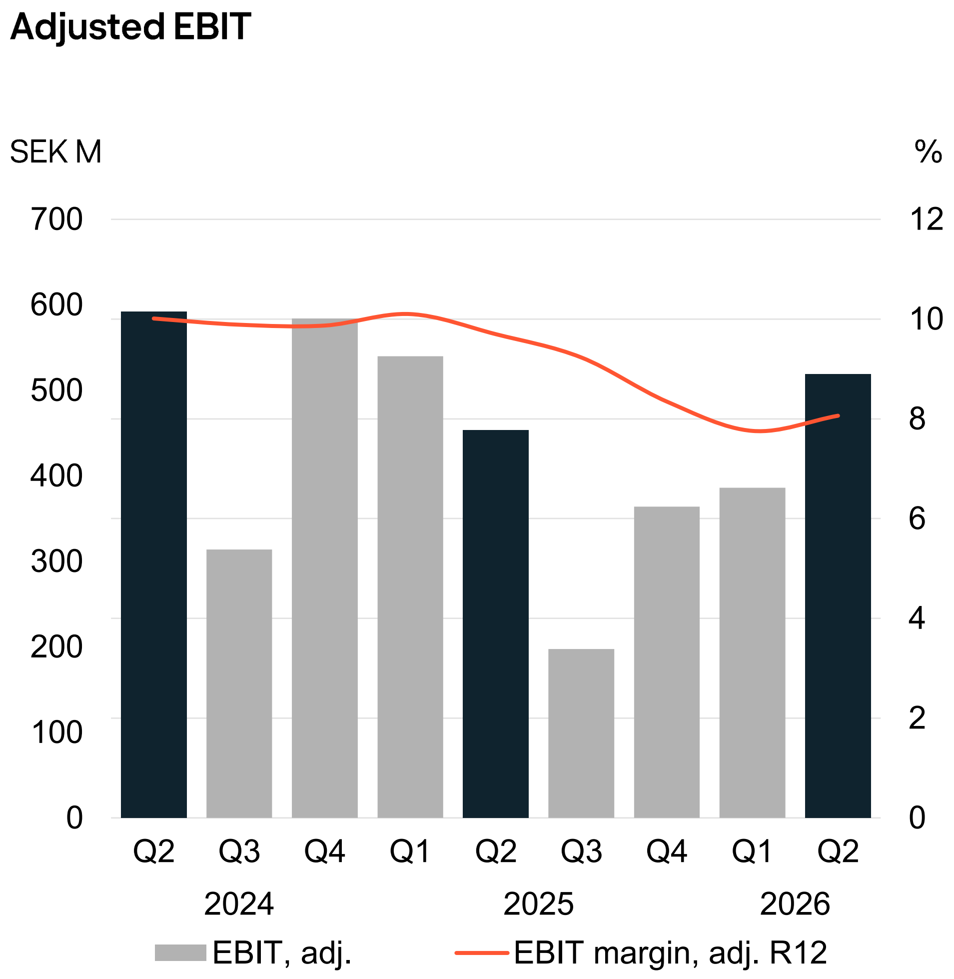
# Earnings

## Adjusted EBIT at SEK 519 million

- Margin of 10.6%
- Positive contribution from Kanthal
- FX tailwind of SEK 19 million year over year

## Free operating cash flow of SEK 330 million

- Changes in working capital
- Cash flow normally lower in H1



# Tube

## Umbilicals continued strong

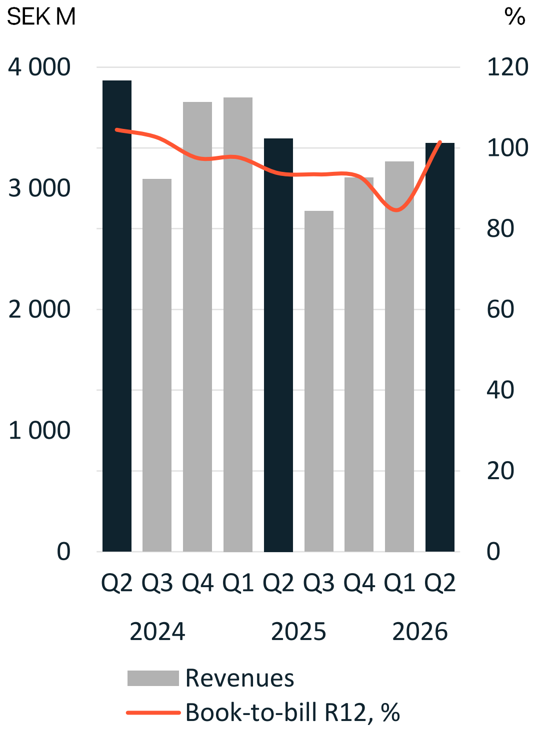
- R12 organic order intake growth of 1%
- Organic revenue growth of -3%
- R12 Book-to-bill of 101%

## Resilience in a challenging market

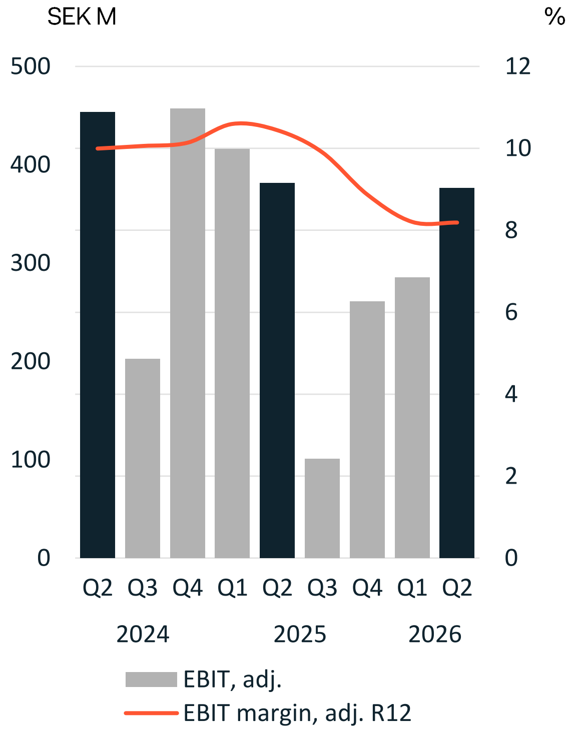
- Adj. EBIT margin of 11.2% (10.6% excl. FX)
- Weak regional markets
- FX tailwind of SEK 18 million yoy

| SEK M | Q2 2026 | Q2 2025 | Q1-Q2 2026 | Q1-Q2 2025 |
|---|---|---|---|---|
| Order intake, R12 | 12,676 | 13,082 | - | - |
| *Organic growth, R12 ,%* | *1* | *-6* | - | - |
| Revenues | 3,372 | 3,413 | 6,595 | 7,163 |
| *Organic growth, %* | *-3* | *-5* | *-6* | *3* |
| Adj. EBIT | 376 | 382 | 662 | 797 |
| *Margin, %* | *11.2* | *11.2* | *10.0* | *11.1* |

**Revenues and Book-to-bill**




**Adjusted EBIT**



# Kanthal

## Solid topline development

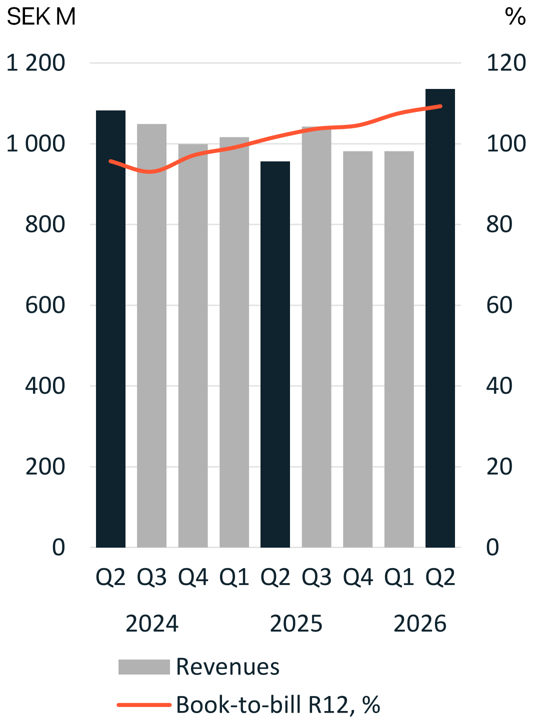
- R12 organic order intake growth of 19%
- Organic revenue growth of 21%
- R12 Book-to-bill of 109%

## Strong earnings growth

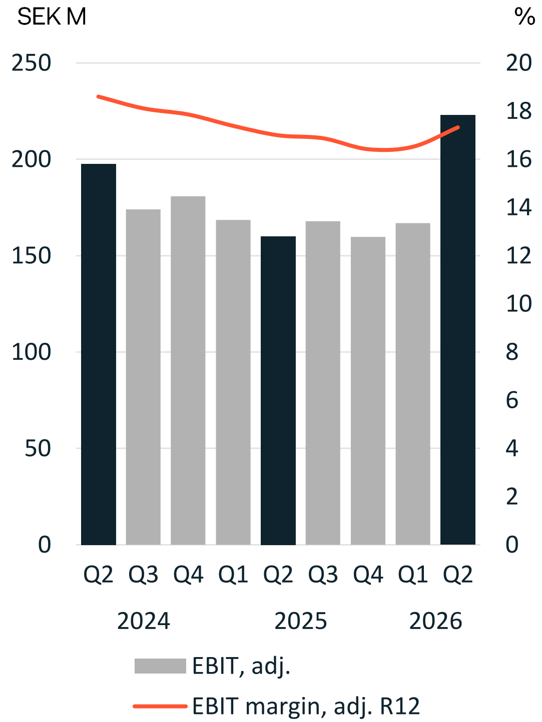
- Adjusted EBIT margin at 19.6% (18.7% excl. FX)
- Solid product mix
- FX tailwind of SEK 4 million yoy

| SEK M | Q2 2026 | Q2 2025 | Q1-Q2 2026 | Q1-Q2 2025 |
|---|---|---|---|---|
| Order intake, R12 | 4,524 | 4,088 | - | - |
| *Organic growth, R12 ,%* | *19* | *1* | - | - |
| Revenues | 1,135 | 956 | 2,117 | 1,973 |
| *Organic growth, %* | *21* | *-5* | *14* | *-6* |
| Adj. EBIT | 223 | 160 | 390 | 329 |
| *Margin, %* | *19.6* | *16.7* | *18.4* | *16.7* |

### Revenues and Book-to-bill




### Adjusted EBIT



# Strip

## Declining order intake

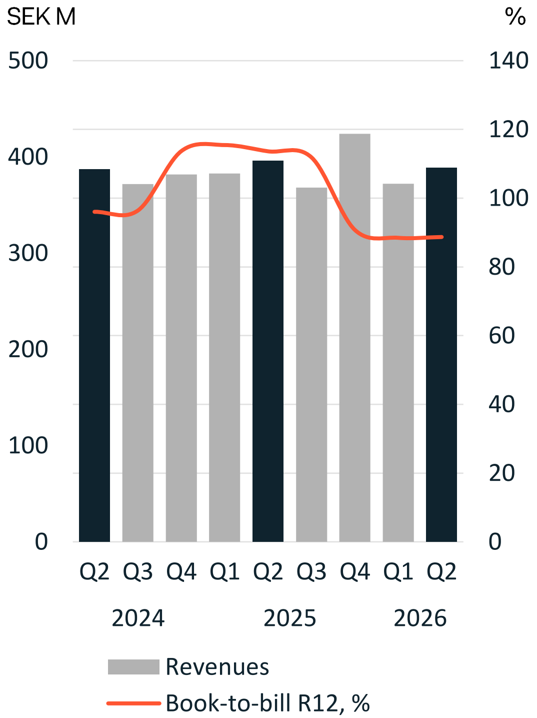
- R12 organic order intake growth of -16%
- Organic revenue growth of -1%
- R12 Book-to-bill of 89%

## Operational challenges

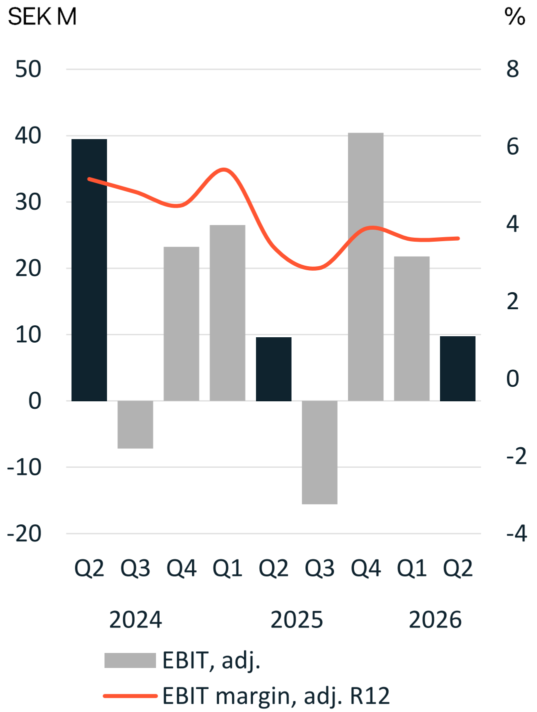
- Adjusted EBIT margin of 2.5% (3.3% excl. FX)
- Some dilution from hydrogen business
- FX headwind of SEK -3 million yoy

| SEK M | Q2 2026 | Q2 2025 | Q1-Q2 2026 | Q1-Q2 2025 |
|---|---|---|---|---|
| Order intake, R12 | 1,378 | 1,741 | - | - |
| *Organic growth, R12 ,%* | *-16* | *30* | *-* | *-* |
| Revenues | 389 | 396 | 761 | 779 |
| *Organic growth, %* | *-1* | *8* | *2* | *13* |
| Adj. EBIT | 10 | 10 | 32 | 36 |
| *Margin, %* | *2.5* | *2.4* | *4.1* | *4.6* |

**Revenues and Book-to-bill**




**Adjusted EBIT**



# Financial summary

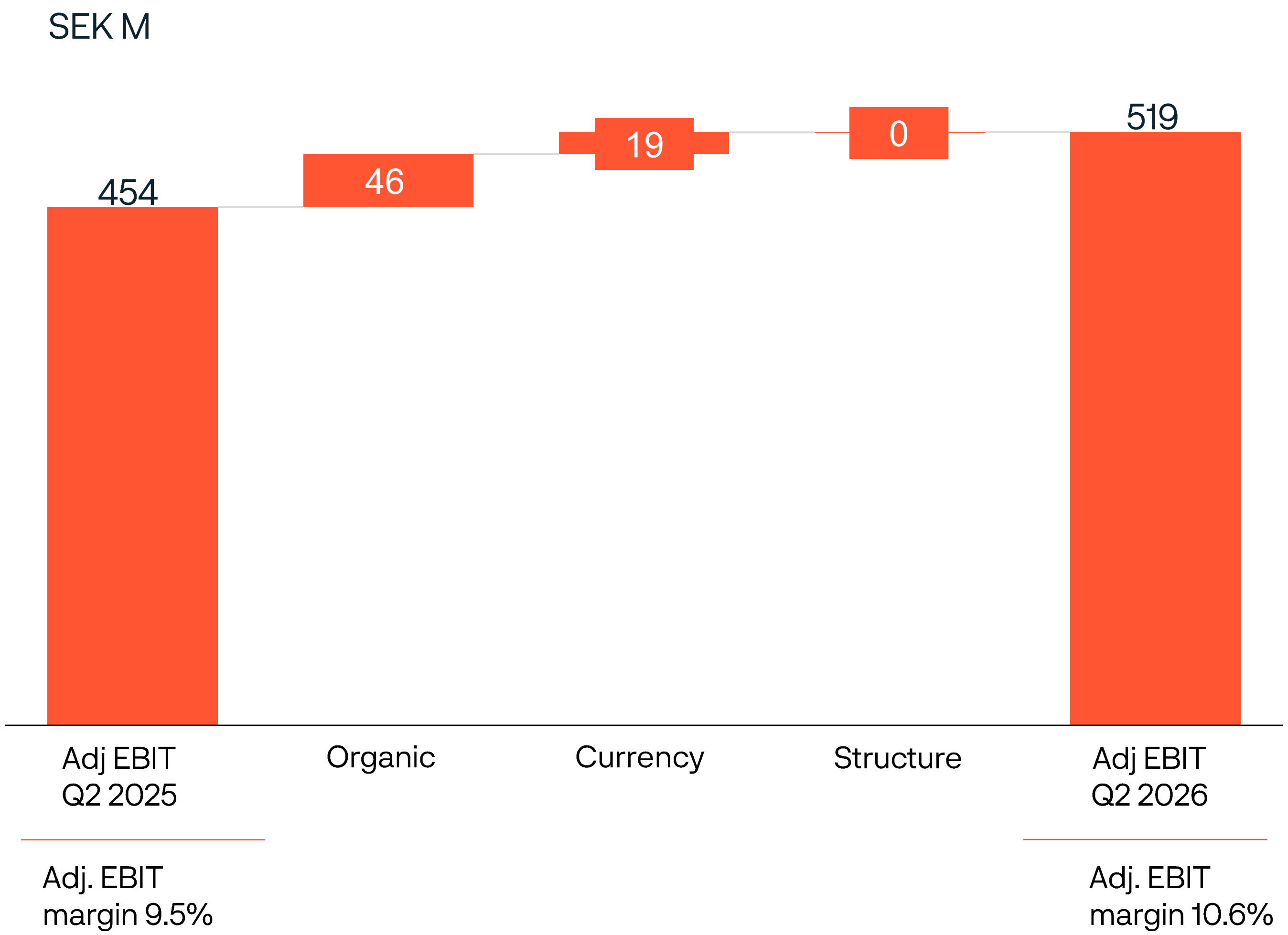
| SEK M | Q2 2026 | Q2 2025 | Q1-Q2 2026 | Q1-Q2 2025 |
|---|---|---|---|---|
| Order intake, R12 | 18,578 | 18,911 | - | - |
| Revenues | 4,896 | 4,765 | 9,472 | 9,914 |
| Adj. EBIT | 519 | 454 | 905 | 993 |
| *Adj. EBIT margin, %* | *10.6* | *9.5* | *9.6* | *10.0* |
| Metal price effects | 199 | -171 | 207 | -198 |
| Items affecting comparability | -3 | 0 | -6 | 0 |
| EBIT | 715 | 282 | 1,106 | 796 |
| *EBIT margin, %* | *14.6* | *5.9* | *11.7* | *8.0* |
| Net financial items | -10 | 18 | -21 | 30 |
| *Normalized tax rate, %* | *21.1* | *24.1* | *22.5* | *23.8* |
| *NWC, %* [1] | *35.5* | *36.1* | *36.8* | *35.4* |
| Free operating cash flow | 330 | 347 | 265 | 393 |
| *ROCE excl. cash, %* [2] | *7.7* | *9.2* | *7.7* | *9.2* |
| Adj. EPS, diluted | 1.57 | 1.35 | 2.72 | 3.00 |

| SEK M | Order intake, R12 | Revenues |
|---|---|---|
| Q2 2025 | 18,911 | 4,765 |
| Organic, % | 3 | 2 |
| Structure, % | 0 | 0 |
| Currency, % | -4 | -1 |
| Alloys, % | -1 | 2 |
| Total growth, % | -2 | 3 |
| Q2 2026 | 18,578 | 4,896 |

Change compared to the same quarter last year

1) Quarter is quarterly annualized and the annual number is based on a four quarter average.
2) Based on rolling 12 months and a four-quarter average.

# Bridge analysis, adjusted EBIT



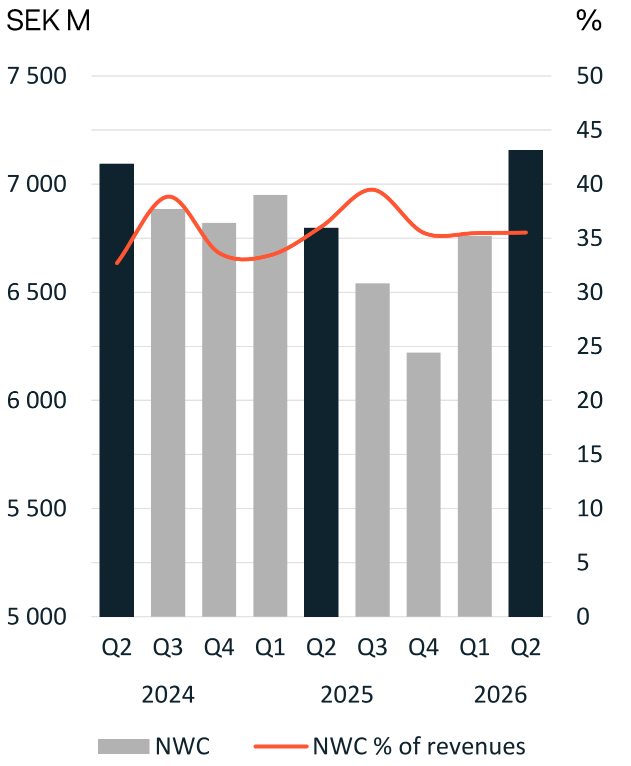

## Leverage: 46%

- Solid organic development
- Positive effect from targeted measures
- FX impact

# Capital efficiency

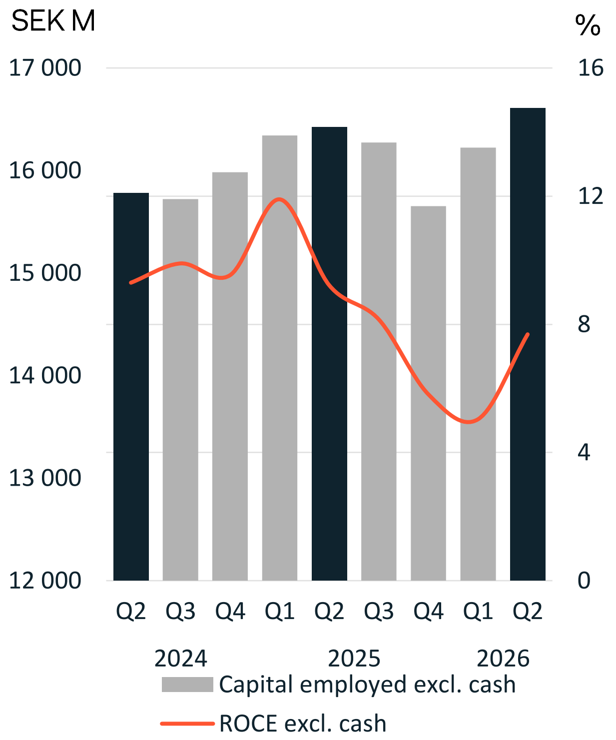
- NWC amounted to SEK 7,157 million (6,799)
- Sequential NWC increase due to seasonality
- NWC in relation to revenues at 35.5% (36.1)

## Net working capital




- Capital employed excl. cash amounted to SEK 16,610 million (16,424)
- ROCE excl. cash of 7.7% (9.2) in the quarter

## Capital employed excl. cash




Note: Based on rolling 12 months and a four-quarter average.

# Cash flow

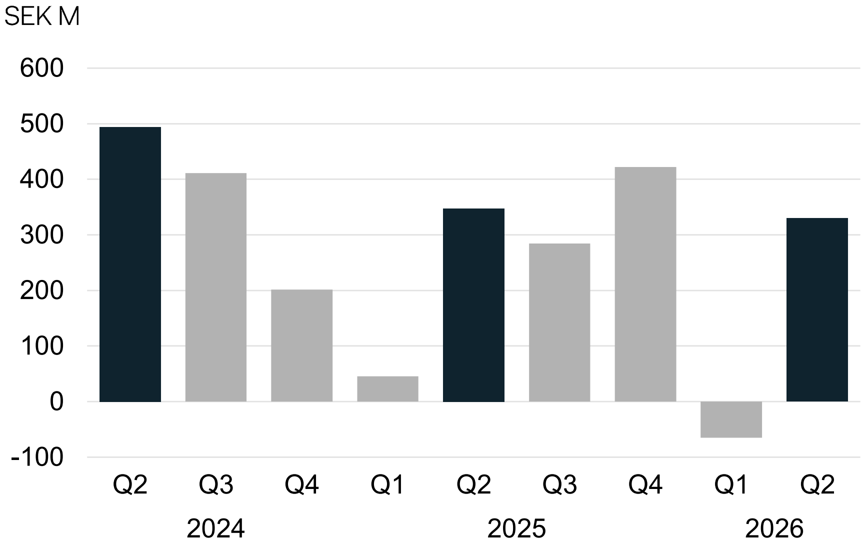
- Free operating cash flow of SEK 330 million (347)
- Higher operating profit
- Negative changes in working capital

## Free operating cash flow

| SEK M | Q2 2026 | Q2 2025 | Q1-Q2 2026 | Q1-Q2 2025 |
|---|---|---|---|---|
| EBITDA | 949 | 511 | 1,577 | 1,256 |
| Non-cash items | -39 | 22 | -81 | -49 |
| Changes in working capital | -304 | 94 | -756 | -288 |
| Capex | -236 | -243 | -396 | -456 |
| Amortization, lease liabilities | -41 | -36 | -79 | -70 |
| **Free operating cash flow[1]** | **330** | **347** | **265** | **393** |

1) Free operating cash flow before acquisitions and disposals of companies, net financial items and paid taxes.

## Free operating cash flow quarterly



# Strong financial position

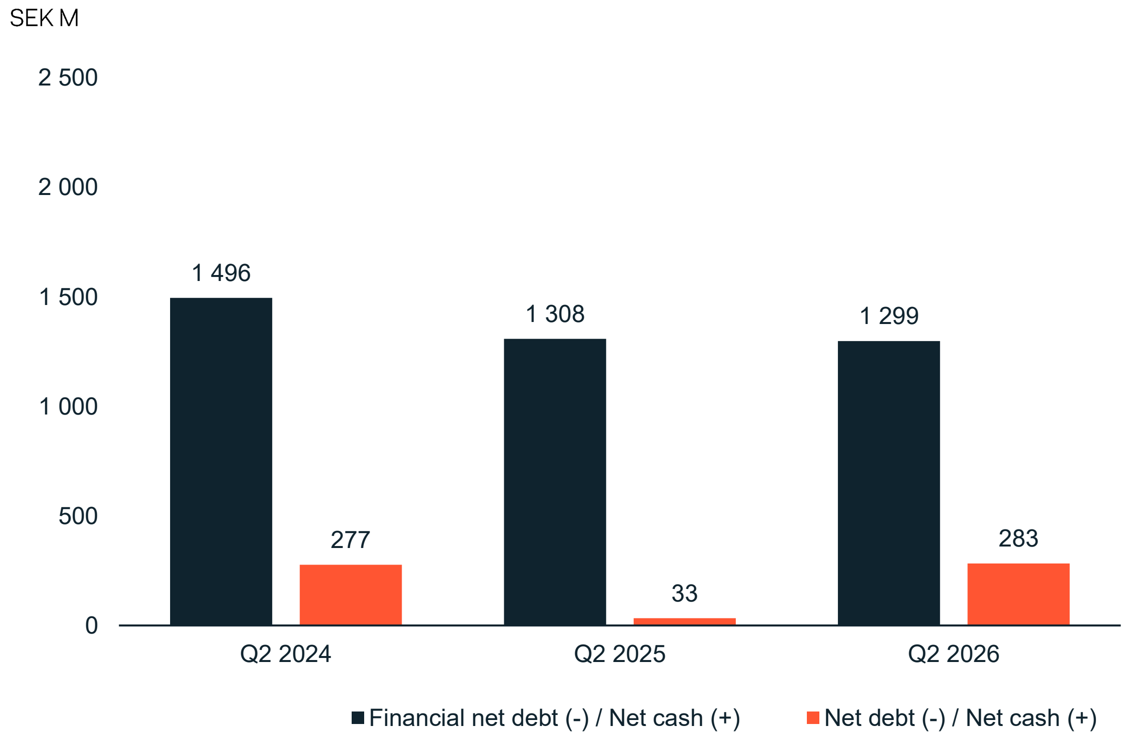
## Capital structure

| Net Pension liabilities | | Leasing liabilities (IFRS 16) | | Other cash less liabilities | | Net debt |
|---|---|---|---|---|---|---|
| SEK M 604 (813) | + | SEK M 412 (462) | − | SEK M 1,299 (1,308) | = | SEK M -283 (-33) |

Net debt/ Equity: -0.02x (-0.00)

Net debt/ Adj. EBITDA, R12: -0.12x (-0.01)

## Net debt and Financial net debt



# Guidance ahead of the quarter and outcome

| | Outcome Q2 2026 | Guidance ahead of Q2 2026 |
|---|---|---|
| Capex (Cash) | SEK 396 million YTD 2026 | Approximately SEK 1,100 million in FY 2026 |
| Currency transaction and translation effect | SEK -39 million in Q2 | SEK -60 million in Q2 |
| Total currency effect | SEK 19 million in Q2 | - |
| Metal price effect | SEK 199 million in Q2 | SEK 150 million in Q2 |
| Tax rate, normalized | 22.5% YTD 2026 | 23-25% in FY 2026 |

# Guidance Q3 2026 and FY 2026

## Capex (cash)

- Estimated to approximately SEK 1,100 million for FY 2026

## Currency effects (transaction and translation)

- Estimated neutral effect on operating profit (EBIT) for Q3 2026, compared to the corresponding period last year

## Metal price effects

- SEK 100 million effect on operating profit (EBIT) for Q3 2026

## Tax rate

- The normalized tax rate is estimated to 23-25% for FY 2026

# Outlook for Q3 2026

- Mixed markets expected to continue
- The order book remains strong in several segments
- Product mix is expected to be similar to Q2

# Summary

— Strong quarter with improved order intake and profitable organic growth

— Uncertainty in the market remains

— Staying with our long-term strategy

# Q&A

# Thank you

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